DISCIPLINED AGILE SCRUM MASTER (DASM) PRACTICE EXAM (SAMPLE)

STUDY GUIDE



SAMPLE STUDY GUIDE WITH LIMITED QUESTIONS

VISIT US ONLINE FOR THE FULL VERSION STUDY GUIDE

https://disciplinedagilescrummaster.examzify.com

Copyright © 2026 by Examzify - A Kaluba Technologies Inc. product.

ALL RIGHTS RESERVED.

No part of this book may be reproduced or transferred in any form or by any means, graphic, electronic, or mechanical, including photocopying, recording, web distribution, taping, or by any information storage retrieval system, without the written permission of the author.

Notice: Examzify makes every reasonable effort to obtain accurate, complete, and timely information about this product from reliable sources.

SAMPLE

Table of Contents

Copyright 1

Table of Contents 2

Introduction 3

How to Use This Guide 4

Questions 5

Answers 8

Explanations 10

Next Steps 16

SAMPLE

Introduction

Preparing for a certification exam can feel overwhelming, but with the right tools, it becomes an opportunity to build confidence, sharpen your skills, and move one step closer to your goals. At Examzify, we believe that effective exam preparation isn't just about memorization, it's about understanding the material, identifying knowledge gaps, and building the test-taking strategies that lead to success.

This guide was designed to help you do exactly that.

Whether you're preparing for a licensing exam, professional certification, or entry-level qualification, this book offers structured practice to reinforce key concepts. You'll find a wide range of multiple-choice questions, each followed by clear explanations to help you understand not just the right answer, but why it's correct.

The content in this guide is based on real-world exam objectives and aligned with the types of questions and topics commonly found on official tests. It's ideal for learners who want to:

- Practice answering questions under realistic conditions,
- Improve accuracy and speed,
- Review explanations to strengthen weak areas, and
- Approach the exam with greater confidence.

We recommend using this book not as a stand-alone study tool, but alongside other resources like flashcards, textbooks, or hands-on training. For best results, we recommend working through each question, reflecting on the explanation provided, and revisiting the topics that challenge you most.

Remember: successful test preparation isn't about getting every question right the first time, it's about learning from your mistakes and improving over time. Stay focused, trust the process, and know that every page you turn brings you closer to success.

Let's begin.

SAMPLE

How to Use This Guide

This guide is designed to help you study more effectively and approach your exam with confidence. Whether you're reviewing for the first time or doing a final refresh, here's how to get the most out of your Examzify study guide:

1. Start with a Diagnostic Review

Skim through the questions to get a sense of what you know and what you need to focus on. Your goal is to identify knowledge gaps early.

2. Study in Short, Focused Sessions

Break your study time into manageable blocks (e.g. 30 – 45 minutes). Review a handful of questions, reflect on the explanations.

3. Learn from the Explanations

After answering a question, always read the explanation, even if you got it right. It reinforces key points, corrects misunderstandings, and teaches subtle distinctions between similar answers.

4. Track Your Progress

Use bookmarks or notes (if reading digitally) to mark difficult questions. Revisit these regularly and track improvements over time.

5. Simulate the Real Exam

Once you're comfortable, try taking a full set of questions without pausing. Set a timer and simulate test-day conditions to build confidence and time management skills.

6. Repeat and Review

Don't just study once, repetition builds retention. Re-attempt questions after a few days and revisit explanations to reinforce learning. Pair this guide with other Examzify tools like flashcards, and digital practice tests to strengthen your preparation across formats.

There's no single right way to study, but consistent, thoughtful effort always wins. Use this guide flexibly, adapt the tips above to fit your pace and learning style. You've got this!

SAMPLE

Questions

SAMPLE

1. What is one key practice in the construction phase of a project?

A. Form team efficiently

B. Develop test strategy thoroughly

C. Prove architecture early

D. Explore scope comprehensively

2. What is the last step in Ester Derby and Diana Larsen's 5-step retrospective template?

A. Gather data

B. Decide what to do

C. Celebrate our successes

D. Close the retrospective

3. A team lead believes that teamwork will ultimately result in the best results for the business. Which principle is applied in this scenario?

A. Be awesome

B. Choice is good

C. Optimize around products/services

D. Context counts

4. What role does a Team Lead typically have in an Agile environment?

A. Overseeing financial budgets

B. Ensuring daily coordination meetings happen

C. Making all team decisions unilaterally

D. Communicating with external stakeholders only

5. What is the role of portfolio management in relation to the Marketing process blade?

A. Shortening product development time

B. Aligning offerings with market demand

C. Managing financial resources

D. Overseeing team performance

SAMPLE

6. Which characteristic describes a good user story according to the I.N.V.E.S.T. mnemonic?

A. Incremental

B. Valuable

C. Tangible

D. Satisfactory

7. What are two benefits of having a long-live (stable) team?

A. Projectized

B. Highly collaborative

C. Ability to multi-task

D. Trustworthy

8. In Disciplined Agile, is the role of DevOps Engineer filled by the operations person assigned to an Agile or Lean team?

A. Yes

B. No

C. It varies by team

D. Only if they have Agile experience

9. What role do retrospectives play in Agile methodologies?

A. They primarily serve as planning meetings

B. They are used to assess project timelines

C. They help teams reflect on their practices for improvement

D. They facilitate stakeholder interactions

10. The Kaizen feedback loop can be summarized as:

A. Plan, Do, Monitor, Study

B. Study, Act, React, Demo

C. Plan, Implement, Demo, Study

D. Plan, Do, Study, Act

SAMPLE

Answers

SAMPLE

1. C
2. D
3. A
4. B
5. B
6. B
7. B
8. B
9. C
10. D

SAMPLE

Explanations

SAMPLE

1. What is one key practice in the construction phase of a project?

A. Form team efficiently

B. Develop test strategy thoroughly

C. Prove architecture early

D. Explore scope comprehensively

In the construction phase of a project, proving the architecture early is essential as it establishes the foundation on which the rest of the project will be built. Early validation of the architecture allows the team to identify any potential issues before they become more significant challenges later in development. This practice aligns with the principles of agility that emphasize iterative development and continuous feedback, enabling quick adjustments based on testing outcomes. Proving the architecture early can also provide insights into the technical feasibility of the project and help in ensuring that the intended design meets the necessary performance and scalability criteria. By doing this, the team can move forward with greater confidence, knowing that the architectural decisions made are sound and practical. Other practices, while important in their own right, do not hold the same pivotal role in establishing a strong foundation for the project as proving architecture does in the construction phase.

2. What is the last step in Ester Derby and Diana Larsen's 5-step retrospective template?

A. Gather data

B. Decide what to do

C. Celebrate our successes

D. Close the retrospective

The last step in Esther Derby and Diana Larsen's 5-step retrospective template is to close the retrospective. This step is significant because it provides a formal conclusion to the meeting and ensures that all the participants leave with clarity on what was discussed and the actions that will be taken moving forward. Closing the retrospective involves summarizing the insights gained, reinforcing commitments to the agreed actions, and often expressing gratitude to participants for their engagement and contributions. This can also serve as a moment to reinforce team cohesion and set a positive tone for future iterations. While gathering data, deciding what to do, and celebrating successes are all important components of the retrospective process, they are steps leading up to the final closure. Each of these steps builds upon the previous one, facilitating a structured approach to continuous improvement. However, it is the act of closing the retrospective that formally marks the end of the process, ensuring participants recognize that the discussion has concluded and that they are encouraged to put their learning into practice.

SAMPLE

3. A team lead believes that teamwork will ultimately result in the best results for the business. Which principle is applied in this scenario?

A. Be awesome

B. Choice is good

C. Optimize around products/services

D. Context counts

The principle of "Be awesome" emphasizes fostering an environment that promotes collaboration and high performance within a team. It suggests that when team members work together effectively, applying their skills and knowledge collectively, they can achieve superior results. In this context, the team lead's belief that teamwork will lead to the best outcomes for the business aligns seamlessly with the "Be awesome" principle. This principle encapsulates the essence of harnessing individual strengths and working collaboratively toward common goals, which is crucial for successful team performance. The other principles, while valuable, do not directly capture the essence of teamwork as effectively. For example, "Choice is good" focuses on the benefits of providing individuals with options in how they work, which can complement teamwork but does not inherently address the collaborative aspect. "Optimize around products/services" is about aligning team efforts with organizational goals related to product and service delivery but does not explicitly relate to teamwork. Lastly, "Context counts" emphasizes understanding the environment and factors affecting decision-making, which is important but does not specifically highlight the benefits of teamwork as a pathway to achieving extraordinary results. Therefore, "Be awesome" best encapsulates the team lead's belief in the power of teamwork for delivering business success.

4. What role does a Team Lead typically have in an Agile environment?

A. Overseeing financial budgets

B. Ensuring daily coordination meetings happen

C. Making all team decisions unilaterally

D. Communicating with external stakeholders only

In an Agile environment, the role of a Team Lead is often focused on fostering collaboration and ensuring effective communication within the team. One of the key responsibilities is to facilitate daily coordination meetings, commonly known as daily stand-ups. These meetings are crucial for the team to align on progress, discuss obstacles, and plan for the day's work. The Team Lead plays an important role in encouraging participation, keeping the meeting focused, and ensuring that it is conducted efficiently. This approach aligns with Agile principles, which emphasize teamwork, transparency, and continuous improvement. By ensuring that these coordination meetings happen regularly, the Team Lead supports the team in maintaining momentum and adapting to changes swiftly. The other roles mentioned do not align well with the collaborative and decentralized decision-making principles of Agile. For example, overseeing financial budgets is typically outside the purview of a Team Lead and may be handled by project managers or financial analysts. Making unilateral decisions contradicts the Agile focus on team collaboration and collective ownership of responsibilities. Similarly, limiting communication with external stakeholders to just the Team Lead restricts the opportunities for team members to engage and build relationships, which can enhance project outcomes.

SAMPLE

5. What is the role of portfolio management in relation to the Marketing process blade?

A. Shortening product development time

B. Aligning offerings with market demand

C. Managing financial resources

D. Overseeing team performance

The role of portfolio management in relation to the Marketing process blade primarily focuses on aligning offerings with market demand. This involves evaluating the various products and services being developed or marketed and ensuring they meet the actual needs and preferences of customers. By doing so, portfolio management helps organizations prioritize which projects or products to fund and promote based on their potential value in the marketplace. This alignment is crucial for maximizing the effectiveness of marketing strategies and ensuring that resources are invested in initiatives that are likely to achieve the best market reception and return on investment. Shortening product development time, managing financial resources, and overseeing team performance are important facets in broader project and resource management but are not specifically the emphasis of portfolio management in relation to marketing. While these factors can influence product success and may be shaped by portfolio decisions, the key objective of portfolio management in marketing is to ensure that the holistic view of offerings is consistent with what the market demands, thereby enhancing strategic alignment and customer satisfaction.

6. Which characteristic describes a good user story according to the I.N.V.E.S.T. mnemonic?

A. Incremental

B. Valuable

C. Tangible

D. Satisfactory

A good user story is characterized as Valuable, which is a core principle of the I.N.V.E.S.T. mnemonic used in agile frameworks. For a user story to be effective, it must provide value to the end user or customer. This ensures that the development team focuses on delivering features that truly matter, ultimately enhancing user satisfaction and fostering a better product-market fit. Valuable user stories guide teams in prioritizing work that aligns with delivering business or customer value. While other characteristics in I.N.V.E.S.T., such as Incremental, Negotiable, Estimable, Small, and Testable, are also important, the focus on value is crucial for maintaining the relevance and utility of the user story within the context of the stakeholders' needs. This emphasis on delivering valuable features supports the agile philosophy of maximizing customer satisfaction through continuous delivery of valuable software.

SAMPLE

7. What are two benefits of having a long-live (stable) team?

A. Projectized

B. Highly collaborative

C. Ability to multi-task

D. Trustworthy

A long-live or stable team provides numerous advantages that contribute to the overall effectiveness and efficiency of workflows in a disciplined agile environment. One significant benefit is enhanced collaboration. When team members are from diverse backgrounds and stay together for an extended period, they develop a deep understanding of each other's work styles, strengths, and weaknesses. This familiarity fosters an environment of trust and open communication. Consequently, team members can confidently share ideas, provide constructive feedback, and seek help when needed, all of which promote higher levels of collaboration and teamwork. Another key aspect of a stable team is that it cultivates a shared vision and commitment. Over time, team members become more aligned in their goals and processes, which leads to improved performance and innovation. The synergy created by stable teams allows for smoother workflows and a more significant commitment to the project's success, as team members are more invested in the outcomes. In contrast, options that suggest projectized structures or the ability to multitask do not inherently speak to the benefits of team stability. Trustworthiness, while an outcome of collaboration and stable relationships, is not as directly tied to the longevity of the team as collaboration itself is. Therefore, the highlighted benefit of high collaboration truly encapsulates the essence of why stable teams are advantageous in

8. In Disciplined Agile, is the role of DevOps Engineer filled by the operations person assigned to an Agile or Lean team?

A. Yes

B. No

C. It varies by team

D. Only if they have Agile experience

In Disciplined Agile, the role of a DevOps Engineer generally encompasses a broader set of responsibilities that include collaboration, automation, continuous integration, and continuous deployment practices. While operations personnel can contribute valuable skills and insights regarding system stability and maintenance, the role of a DevOps Engineer is not solely filled by an operations person allocated to an Agile or Lean team. The essence of DevOps involves a culture of collaboration between development and operations. In many cases, a person fulfilling the DevOps Engineer role is not limited to having a traditional operations background. Instead, it emphasizes a mindset that fosters teamwork across disciplines, continuous improvement, and shared responsibilities for the software delivery lifecycle. This approach allows DevOps to be integrated into Agile teams more effectively, as it encourages a focus on collaboration and shared goals rather than siloed responsibilities. By having individuals who specialize in DevOps work alongside Agile and Lean teams, organizations can enhance their ability to deploy applications rapidly while maintaining high quality and operational stability.

SAMPLE

9. What role do retrospectives play in Agile methodologies?

A. They primarily serve as planning meetings

B. They are used to assess project timelines

C. They help teams reflect on their practices for improvement

D. They facilitate stakeholder interactions

Retrospectives are a fundamental aspect of Agile methodologies, serving as an opportunity for teams to reflect on their performance and identify areas for improvement. The essence of Agile is continuous improvement, and retrospectives embody this by allowing team members to discuss what went well, what didn't go as planned, and what changes can be made to enhance their processes in future iterations. This self-reflective practice fosters a culture of openness and encourages collaboration among team members, which is essential for building high-performing teams. In contrast, the other options do not accurately capture the purpose of retrospectives. While planning and assessment may occur in different meetings, retrospectives specifically focus on learning from experiences rather than on planning or project timelines. Stakeholder interactions can occur at various points in Agile processes, but retrospectives are primarily inward-looking and team-centric, emphasizing internal reflections rather than external communications. Therefore, the role of retrospectives is distinctively centered on improving team performance and effectiveness through collective analysis and discussion of their work practices.

10. The Kaizen feedback loop can be summarized as:

A. Plan, Do, Monitor, Study

B. Study, Act, React, Demo

C. Plan, Implement, Demo, Study

D. Plan, Do, Study, Act

*The Kaizen feedback loop is fundamentally focused on continuous improvement and is typically structured around the cycle of planning, executing, analyzing, and adjusting actions based on the results. The correct sequence, "Plan, Do, Study, Act," aligns perfectly with the philosophy of Kaizen, which emphasizes iterative progress through small, incremental changes. In this context: - **Plan**: This initial phase involves identifying areas for improvement and designing strategies to implement those improvements. - **Do**: Here, the planned changes are executed. - **Study**: After implementation, the outcomes are analyzed to understand what worked and what didn't. - **Act**: Finally, the insights gained from the study phase inform the next actions, which could be to standardize successful practices or further refine the approach. This loop embodies the essence of Kaizen by promoting a methodical way to assess and enhance processes or activities continuously. Each iteration helps in incrementally refining practices, leading to better results over time.*

SAMPLE

Next Steps

Congratulations on reaching the final section of this guide. You've taken a meaningful step toward passing your certification exam and advancing your career.

As you continue preparing, remember that consistent practice, review, and self-reflection are key to success. Make time to revisit difficult topics, simulate exam conditions, and track your progress along the way.

If you need help, have suggestions, or want to share feedback, we'd love to hear from you. Reach out to our team at hello@examzify.com.

Or visit your dedicated course page for more study tools and resources:

https://disciplinedagilescrummaster.examzify.com

We wish you the very best on your exam journey. You've got this!

SAMPLE