# LEAN BRONZE CERTIFICATION PRACTICE EXAM (SAMPLE)

## STUDY GUIDE



## SAMPLE STUDY GUIDE WITH LIMITED QUESTIONS

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# Table of Contents


Copyright ..... 1

Table of Contents ..... 2

Introduction ..... 3

How to Use This Guide ..... 4

Questions ..... 5

Answers ..... 8

Explanations ..... 10

Next Steps ..... 15


SAMPLE

# Introduction

Preparing for a certification exam can feel overwhelming, but with the right tools, it becomes an opportunity to build confidence, sharpen your skills, and move one step closer to your goals. At Examzify, we believe that effective exam preparation isn't just about memorization, it's about understanding the material, identifying knowledge gaps, and building the test-taking strategies that lead to success.

This guide was designed to help you do exactly that.

Whether you're preparing for a licensing exam, professional certification, or entry-level qualification, this book offers structured practice to reinforce key concepts. You'll find a wide range of multiple-choice questions, each followed by clear explanations to help you understand not just the right answer, but why it's correct.

The content in this guide is based on real-world exam objectives and aligned with the types of questions and topics commonly found on official tests. It's ideal for learners who want to:

- Practice answering questions under realistic conditions,
- Improve accuracy and speed,
- Review explanations to strengthen weak areas, and
- Approach the exam with greater confidence.

We recommend using this book not as a stand-alone study tool, but alongside other resources like flashcards, textbooks, or hands-on training. For best results, we recommend working through each question, reflecting on the explanation provided, and revisiting the topics that challenge you most.

Remember: successful test preparation isn't about getting every question right the first time, it's about learning from your mistakes and improving over time. Stay focused, trust the process, and know that every page you turn brings you closer to success.

Let's begin.

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# How to Use This Guide

This guide is designed to help you study more effectively and approach your exam with confidence. Whether you're reviewing for the first time or doing a final refresh, here's how to get the most out of your Examzify study guide:

### 1. Start with a Diagnostic Review

Skim through the questions to get a sense of what you know and what you need to focus on. Your goal is to identify knowledge gaps early.

### 2. Study in Short, Focused Sessions

Break your study time into manageable blocks (e.g. 30 – 45 minutes). Review a handful of questions, reflect on the explanations.

### 3. Learn from the Explanations

After answering a question, always read the explanation, even if you got it right. It reinforces key points, corrects misunderstandings, and teaches subtle distinctions between similar answers.

### 4. Track Your Progress

Use bookmarks or notes (if reading digitally) to mark difficult questions. Revisit these regularly and track improvements over time.

### 5. Simulate the Real Exam

Once you're comfortable, try taking a full set of questions without pausing. Set a timer and simulate test-day conditions to build confidence and time management skills.

### 6. Repeat and Review

Don't just study once, repetition builds retention. Re-attempt questions after a few days and revisit explanations to reinforce learning. Pair this guide with other Examzify tools like flashcards, and digital practice tests to strengthen your preparation across formats.

There's no single right way to study, but consistent, thoughtful effort always wins. Use this guide flexibly, adapt the tips above to fit your pace and learning style. You've got this!

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# Questions

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**1. Which term represents the fundamental Lean concept that drives improvements by eliminating non-value-added activities?**

A. Jobs

B. Standards

C. Inventory

D. Waste

**2. In a Sustain-focused review, you should examine:**

A. Process standards and performance

B. Financial statements

C. Customer surveys only

D. Social media metrics

**3. Which of the following is considered value-added work?**

A. Eliminating All Defects and the Need for Rework

B. Empowering Employees to Establish Their Own Work Standards

C. Changing the Shape or Character of a Product or Assembly

D. Activities That Must Be Performed Under Present Work Conditions

**4. What term describes measurements used to gauge problems, set targets, study impact of improvements, check results, and adjust?**

A. Lean metrics

B. Hoshin planning (policy deployment)

C. Activity-based costing

D. Factory physics

**5. Sustain metrics often include:**

A. Project ROI only

B. Color of desks

C. Process adherence rate

D. Shoe size of workers

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**6. Which Kanban signal specifies the kind and quantity of product the downstream process may pull?**

A. Visual Kanban

B. Withdrawal Kanban

C. Production Kanban

D. Customer Kanban

**7. Which statement describes the basis of the Toyota Production System based on the material?**

A. Monitoring of Time vs. Order and Delivery

B. Five S, 5 Why's and the 7 Wastes

C. The Complete Elimination of Waste

D. Standardized Work and Visual Factory

**8. Sustain requires that standard work be:**

A. Documented, taught, and followed

B. Suppressed and hidden

C. Expanded without training

D. Changed every week

**9. A tool used to implement a pull system is:**

A. Jidoka

B. Tablet

C. FIFO Lane

D. Kanban

**10. Which 5S step is described by 'Keep needed items in the correct place to allow for easy and immediate retrieval'?**

A. Sort

B. Straighten

C. Scrub

D. Systematize

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# Answers

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1. D
2. A
3. C
4. B
5. C
6. B
7. C
8. A
9. D
10. B

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# Explanations

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## 1. Which term represents the fundamental Lean concept that drives improvements by eliminating non-value-added activities?

A. Jobs

B. Standards

C. Inventory

D. Waste

*In Lean, improvements come from removing activities that don't add value for the customer. This essence is captured by the concept of waste (muda). By identifying and eliminating waste, processes flow faster, cost goes down, and quality improves, because every step is examined for whether the customer would be willing to pay for it. Waste covers things like unnecessary motion, waiting, overproduction, extra handling, defects, and excessive inventory, all of which block value from reaching the customer. The other terms aren't the driver of improvement in Lean. Jobs refers to people or tasks, which are important but don't define why a process should change. Standards provide consistency, but they don't inherently push improvements by removing non-value-added steps. Inventory is a common symptom of waste, not the fundamental concept that drives Lean improvements. So, the term that best represents the fundamental Lean concept driving improvements by eliminating non-value-added activities is waste.*

## 2. In a Sustain-focused review, you should examine:

A. Process standards and performance

B. Financial statements

C. Customer surveys only

D. Social media metrics

*A Sustain-focused review centers on how work is performed under defined sustainability standards and how that performance meets targets. The focus is on the processes themselves—the standard work, controls, and procedures that ensure sustainable outcomes—and on how those processes actually perform in practice. By examining process standards, you can verify that the organization uses repeatable, controllable methods aligned with sustainability goals, and by looking at performance, you can see whether those methods deliver the desired results, identify variances, and drive continuous improvement. Financial statements show financial health, not whether sustainable processes are being followed or how effectively they reduce waste, energy use, or emissions. Customer surveys capture stakeholder satisfaction, which is important, but it reflects outcomes rather than the quality and reliability of the processes that produce those outcomes. Social media metrics measure external perception, not the internal process controls that ensure sustainable performance.*

## 3. Which of the following is considered value-added work?

A. Eliminating All Defects and the Need for Rework

B. Empowering Employees to Establish Their Own Work Standards

C. Changing the Shape or Character of a Product or Assembly

D. Activities That Must Be Performed Under Present Work Conditions

*In Lean, value-added work is work that directly transforms the product or service in a way the customer is willing to pay for, adding form, fit, or function. Changing the shape or character of a product or assembly is a direct transformation of the product, so it clearly adds value from the customer's perspective. The other ideas revolve around reducing waste or enabling better processes rather than directly forming or enhancing the product. Eliminating defects and rework addresses quality issues but doesn't create new value for the customer by itself; empowerment to set work standards and performing necessary steps under current conditions are governance or compliance-style activities that support operations but don't directly transform the product's value.*

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**4. What term describes measurements used to gauge problems, set targets, study impact of improvements, check results, and adjust?**

A. Lean metrics

B. Hoshin planning (policy deployment)

C. Activity-based costing

D. Factory physics

*Translating strategic goals into measurable targets and then using a feedback loop to drive improvement is what Hoshin planning is all about. This policy deployment approach links the organization's long-term aims to annual objectives, assigns clear targets, and coordinates improvement efforts across departments. It emphasizes measuring progress, studying the impact of changes, checking results against those targets, and adjusting actions or plans to stay aligned with the strategic direction. The process often uses regular reviews and the catchball method to refine objectives and ensure everyone is working toward the same goals, making it a natural fit for describing measurements used to gauge problems, set targets, study impact, check results, and adjust. Lean metrics are just measures themselves, activity-based costing focuses on costing activities, and factory physics is about the science of manufacturing flow, none of which capture the full target-setting and alignment cycle like Hoshin planning.*

**5. Sustain metrics often include:**

A. Project ROI only

B. Color of desks

C. Process adherence rate

D. Shoe size of workers

*Sustain metrics measure whether improvements stay in place by looking at ongoing performance and whether the new process is being followed. The best answer is process adherence rate because it directly shows if people are consistently following the defined standard work and improved workflow, which is essential to preserving the gains over time. When adherence stays high, the benefits—like reduced waste, stable quality, and shorter cycle times—are likely to persist. Other options don't reflect ongoing process performance: ROI is a financial measure that doesn't guarantee daily process health, and attributes like the color of desks or shoe sizes have no relation to how the process is executed.*

**6. Which Kanban signal specifies the kind and quantity of product the downstream process may pull?**

A. Visual Kanban

B. Withdrawal Kanban

C. Production Kanban

D. Customer Kanban

*Withdrawal Kanban is the signal that specifies what kind and how much the downstream process may pull from the upstream process. In a pull system, the downstream process uses a withdrawal card attached to a container to request exactly the amount of material it needs. When the upstream sees that card, it releases the specified quantity, keeping flow smooth and inventories in check. This distinguishes it from other signals: a production Kanban tells the upstream to manufacture more of a part, not to move a specific quantity to the downstream; visual Kanban focuses on making work visible on a board; Customer Kanban isn't the internal signal used to govern how much the downstream pulls.*

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## 7. Which statement describes the basis of the Toyota Production System based on the material?

A. Monitoring of Time vs. Order and Delivery

B. Five S, 5 Why's and the 7 Wastes

C. The Complete Elimination of Waste

D. Standardized Work and Visual Factory

*At its heart, the Toyota Production System is about removing waste from every process so work flows smoothly and value is delivered efficiently. That overarching aim is what the statement about the complete elimination of waste best captures, because all TPS practices—reducing the seven wastes, applying standardized work, using visual controls, and implementing 5S and 5 Whys—are means to achieve that goal. The other items describe important tools or methods that support waste elimination, rather than the fundamental basis itself. In practice, the aim is near-zero waste, with continuous effort to minimize it as much as possible.*

## 8. Sustain requires that standard work be:

A. Documented, taught, and followed

B. Suppressed and hidden

C. Expanded without training

D. Changed every week

*Sustain means keeping improvements in place by making how work is done stable and repeatable. Standard work should be documented so everyone has a single, accessible description of the exact steps, order, and timing. It should be taught so operators understand why the method exists and can perform it consistently. And it should be followed so daily practice aligns with the documented method, preventing drift and preserving the gains. If standard work isn't documented, people rely on memory; if it isn't taught, new and existing workers won't perform it correctly; if it isn't followed, the process reverts to variation and the improvements fade. Hiding the method, expanding it without training, or changing it every week would undermine stability and make sustain impossible.*

## 9. A tool used to implement a pull system is:

A. Jidoka

B. Tablet

C. FIFO Lane

D. Kanban

*A pull system is driven by actual consumption, not forecasted production. Kanban serves as the signaling mechanism that tells upstream processes when to make or move more work. When a downstream step finishes a unit, the Kanban card or signal is used to pull the next batch, triggering replenishment and helping limit work-in-progress and inventory while exposing bottlenecks. Jidoka relates to stopping for quality issues, not to signaling replenishment; FIFO Lane relates to maintaining the order of items but does not implement the pull signal. So Kanban is the tool that implements the pull system.*

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**10. Which 5S step is described by 'Keep needed items in the correct place to allow for easy and immediate retrieval'?**

A. Sort

B. Straighten

C. Scrub

D. Systematize

*Arranging for quick access is the Straighten step. After removing what isn't needed, this phase puts every item in a designated, easy-to-find spot with clear labeling and logical placement. The goal is to minimize search time and motion, so tools and materials are returned to the same place every time and are easy to grab in the moment. This is what makes retrieval immediate and consistent, which supports faster, smoother work flows. Sorting focuses on eliminating unnecessary items, scrubbing on cleaning and fresh condition, and systematizing on creating standards for how things are kept; none of these center on the rapid, organized retrieval that Straighten targets.*

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# Next Steps

Congratulations on reaching the final section of this guide. You've taken a meaningful step toward passing your certification exam and advancing your career.

As you continue preparing, remember that consistent practice, review, and self-reflection are key to success. Make time to revisit difficult topics, simulate exam conditions, and track your progress along the way.

If you need help, have suggestions, or want to share feedback, we'd love to hear from you. Reach out to our team at hello@examzify.com.

Or visit your dedicated course page for more study tools and resources:

https://leanbronze.examzify.com

We wish you the very best on your exam journey. You've got this!

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